471.0 Bank of North Dakota IT Plan Version: B 1

### **Goals and Objectives**

Continue to develop and enhance student loan programs to meet the needs of student loan borrowers.

Obj	ectives	Timeframe	Accomplishments/Status
1	Create a new browser based guarantor and lender system, eliminating duplication, providing new services, and efficiencies in existing processes	Ongoing	
2	Offer Student Loan borrowers 'instant guarantee', encouraging them to do business with SLND rather than other student loan lenders and guarantor agencies.	99-01	
3	Continue to maintain the current SLND systems, including regulatory enhancements until all processes have been replaced with new technology.	99-01	
Enha	ance customer service and meet customer needs. Provide first class customer se	rvice.	

Goal: 2

Obje	ctives	Timeframe	Accomplishments/Status
1	Create the ability to deliver new efficient, cost effective products and services rapidly.	Ongoing	
	Introduce new development tools and methods to create and enhance systems with		

less time to market. Complete maintenance and enhancements according to approved annual IT plans. Ongoing

Ensure technology evolves and supports core business strategies and customer requirements. Goal: 3

Obje	uce new tools and platforms according to specific business need.  m periodic security review to ensure that BND's applications and information within a secure environment as technology changes.  ce legacy systems that cannot support business strategies and customer ements, are inefficient or are no longer cost effective. Browser enable new as to compliment e-business strategies.	Accomplishments/Status	
1	Introduce new tools and platforms according to specific business need.	99-01	
2	Perform periodic security review to ensure that BND's applications and information reside within a secure environment as technology changes.	99-01	
3	Replace legacy systems that cannot support business strategies and customer requirements, are inefficient or are no longer cost effective. Browser enable new systems to compliment e-business strategies.	Ongoing	
4	Create dynamic e-business capability for all BND loans.	99-01	

A	Activity	Priority Activity Type	Start Date	End Date	99-01	01-03	03-05
	1 E-Business	2 New Initiative	01/200	0 06/2003			
L	e-ommerce and student loan lend to effectively deploy SLND e-bu service needs in the future. Core critical business systems to critic fax. The Banks existing static w the status of their accounts as we	comprised of two projects in the previous plan, namely, der and guarantor systems integration. Both projects at asiness. The legacy systems will not effectively suppore business processes will be put on line thereby connected constituencies via the world wide web, intranet, e-needs site will become a dynamic site allowing customers all as perform transaction processing. The project invotransactions, services and development tools for deliver	re needed rt customer ting nail and to check lves	IT PLAN ESTIMATED COST BASE BUDGET REQUEST OPTIONAL BUDGET REQUEST BUDGET NONAPPROPRIATED	\$2,378,704	\$3,411,824 \$3,411,824 \$0 \$0	\$581,824

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Activity Continued...

**1 E-Business** 2 New Initiative 01/2000 06/2003

internet based banking servies. The project will include a study of security. The results will include a detailed report of security and privacy exposures and proposed corrections. The intent is to ensure that measures in place to protect BND's information are effective. The initiative will be divided into multiple projects. Web enabled transaction processing for all BND loan systems will be implemented in separate phases, each with its own business case and plan.

#### Justification:

A business case for the first five projects of the initiative has been has been submitted to ITD. The deliverables from the first of these five projects will determine final costs for the remaining four projects and for the cost of the replacement of SLND loan systems. SLND systems are outdated and difficult to maintain. Currently, there is significant duplication of effort in maintainance of the existing systems.

Impact on other activities:

Ac	tivity	Priority	y Activity Type	Start Date	End Date	99-01	01-03	03-05
2	Lending E-bus	4	New Initiative	07/2001	06/2003			
	Allow Correspondent banks to be able to access the able to inquire on their principal and interest balanc rate charges. In addition, they should be able to poseliminate them having to call us and have us post the	e, interes st a payn	st rate, and history of payment ment on their loans which woul	s and	IT PLAN ESTIMATED COST BASE BUDGET REQUEST OPTIONAL BUDGET REQUEST BUDGET NONAPPROPRIATED	\$0	\$150,000 \$150,000 \$0 \$0	\$90,000

Allow direct Farm Real Estate Customers to access their loans(s) and obtain the same information they will have access to on the IVR. They should also be able to inquire on their payment history.

Allow residential real estate customers to access their loans and obtain the same information they will have access to via Interactive Voice Response. They also need to the ability to inquire on their payment history.

An amortization schedule calculator will be available for customers to run amortization schedules.

#### **Justification:**

Proivde new information and service channels to customers.

#### Impact on other activities:

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Ac	tivity	Priority	Activity Type	Start Date	End Date	99-01	01-03	03-05
3	Core Banking	10	New Initiative	07/2003	3 07/2005			
Larg	e Replacement of Core Banking Systems. This is systems versus replacement technology. System real estate loans and deposit systems.				IT PLAN ESTIMATED COST BASE BUDGET REQUEST OPTIONAL BUDGET REQUEST BUDGET NONAPPROPRIATED	\$0	\$0 \$0 \$0 \$0	\$1,105,000
	Justification: Project start up is dependent on an acceptable co Impact on other activities:	ost benefit.						
Ac	tivity	Priority	Activity Type	Start Date	End Date	99-01	01-03	03-05
4	WireNext Upgrade	7	Enhancement/Upgrade	07/2003	3 12/2003			
	The current release will be replaced. Internet w	vire transfers v	via PayPlus will also be ava	ilable.	IT PLAN ESTIMATED COST BASE BUDGET REQUEST OPTIONAL BUDGET REQUEST BUDGET NONAPPROPRIATED	\$0	\$0 \$0 \$0 \$0	\$127,500
	Justification: Keep application current for purposes of custom Impact on other activities:	ner service and	l vendor application suppor	t.				

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A	Activity	Priorit	y Activity Type	Start Date	End Date	99-01	01-03	03-05
	5 Remittance	6	New Initiative	07/2001	01/2003			
La	.arge Remittance Processing. 01-03 This project will pro- processor. This is a value added service to custome processing, deposit generation, and payment file dis- their accounts receivable systems.	rs by pr	oviding mail opening, paymen	t	IT PLAN ESTIMATED COST BASE BUDGET REQUEST OPTIONAL BUDGET REQUEST BUDGET NONAPPROPRIATED	\$0	\$956,000 \$956,000 \$0 \$0	\$2,351,560

#### 03-05

Image Statements. Ability to provide copies of checks paid to customers instead of returning items. This speeds the statement preparation time by eliminating the need to find sort checks, count checks/inserts, and reconcile activity to statements. In addition, mailing costs are decreased due to the fact that multiple copies of checks appear on a sheet of paper reducing the weight of the mailings and thus postage costs.

Microfilm replacement/3890 backup. Will provide less down time, better customer service, decreased loss in float, and capabilities to process simultaneous cash letter allowing for increased processing capacity. In addition, the quality of copies and research speed will greatly improve efficiency and customer service.

Image Delivery. Enables either the delivery of images via mail or by allowing customers to access the image database. By allowing direct access, some legal responsibilities can be passed to the customer by enabling the customer to decide a pay/no pay decision on a check.

#### **Justification:**

A detailed cost-benefit analysis will be provided prior to implementation. Other Considerations. While the above systems serve to maintain and enhance the processes and functions of the Operations Department to fulfill our mission "to deliver the highest quality financial deposit and payment services to customers of BND" there are some other considerations for these systems. 1) Customer Maintenance. Financial institutions are providing imaging services to their customers. In order to remain competitive, these services will need to be provided. Customers may want to move their accounts to other financial institutions that provide these services. 2)Savings to North Dakota. The implementation of one system at Bank of North Dakota would reduce the proliferation of banking hardware and software being installed at other state agencies. This should serve to decrease the overall costs of ;processing for North Dakota. In addition, by BND providing this service, North Dakota can benefit from the more rapid collection of checks than if this hardare and software is installed at agency sites who still have to then transnport their checks to BND for processing 3) System Availability. By having a system available, solutions can be offered more rapidly to customers. Customers are hestitant to build solutions around "vapor-ware". Services are more easilly sold if they can be demonstated rather than explaining how they should work.

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Ac	civity Continued							
5	Remittance	6	New Initiative	07/200	1 01/2003			
	Impact on other activities:							
Ac	tivity	Priorit	ty Activity Type	Start Date	End Date	99-01	01-03	03-05
6	<b>Banking Systems</b>	1	Maintenance/Base	Ongo	ing			
	The Bank's mainframe systems process deposits, Client server systems process investments, safeke storage and administrative and support packages.	eeping, fed			IT PLAN ESTIMATED COST BASE BUDGET REQUEST OPTIONAL BUDGET REQUEST BUDGET NONAPPROPRIATED	\$6,037,176	\$6,021,000 \$6,021,000 \$0 \$0	\$4,005,000
Ac	civity	Priorit	ty Activity Type	Start Date	End Date	99-01	01-03	03-05
7	Cash Management	9	Enhancement/Upgrade	07/200	3 06/2004			
Large	Web access module for the Cash Management Sy Internet capabilities to cusotmers options for acce			Add	IT PLAN ESTIMATED COST BASE BUDGET REQUEST OPTIONAL BUDGET REQUEST BUDGET NONAPPROPRIATED	\$0	\$0 \$0 \$0 \$0	\$285,000
	Justification: Provide services on via multiple channels. Impact on other activities:							
Ac	tivity	Priorit	ty Activity Type	Start Date	End Date	99-01	01-03	03-05
8	IPS Replacement	5	Enhancement/Upgrade	12/200	1 12/2002			
	Replacement of the the IPS system, including buy safekeeping and bond accounting.	ying and so	elling of security transactions,		IT PLAN ESTIMATED COST BASE BUDGET REQUEST OPTIONAL BUDGET REQUEST BUDGET NONAPPROPRIATED	\$0	\$150,000 \$150,000 \$0 \$0	\$60,000
	Justification: The current system is DOS based and may not be Impact on other activities:	upgraded	by the vendor.					

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Activity	Priority Activity Type	Start Date	End Date	99-01	01-03	03-05
9 Funds Transfer	8 Enhancement/Upgrade	01/200	04 06/2004			
Link the wire transfer (WireNext) to the Ca of customer wrie requests.	ish Management system to enable through pi	ocessing	IT PLAN ESTIMATED COST BASE BUDGET REQUEST OPTIONAL BUDGET REQUEST BUDGET NONAPPROPRIATED	\$0	\$0 \$0 \$0 \$0	\$50,000
Justification: Reduce manual processes. Impact on other activities:						
Activity	Priority Activity Type	Start Date	End Date	99-01	01-03	03-05
10 IVR	3 New Initiative	01/200	00 12/2000			
Provide Interactive voice response capabili	ties to the Bank's loan customers		IT PLAN ESTIMATED COST BASE BUDGET REQUEST OPTIONAL BUDGET REQUEST BUDGET NONAPPROPRIATED	\$228,104	\$20,000 \$20,000 \$0 \$0	\$20,000
Justification: Improve customer service, automate access Impact on other activities:	to information.					
Total Agency			IT PLAN ESTIMATED COST BASE BUDGET REQUEST	\$8,643,984	\$10,708,824 \$10,708,824	\$8,675,884
			OPTIONAL BUDGET REQUEST BUDGET NONAPPROPRIATED		\$0 \$0	